



September 13-14, 2022

# Building a Scalable Project Management Ecosystem

Keith Minne | Director PMO Tools Flex



### **OUR VISION**

Be the most trusted global technology, supply chain, and manufacturing solutions partner to improve the world.

### **OUR MISSION**

- Provide a safe environment with growth opportunities for our employees to prosper.
- Leverage our global supply chain knowhow to minimize risk and complexity for our customers.
- Use our manufacturing expertise to make products that contribute positively to the world.
- Steward sustainable manufacturing and operations practices to minimize environmental impact.
- Deliver consistent results and increased value to our shareholders.

# **Our Foundational Strength**









REVENUE **\$26 billion+** 

2021 RANKINGS Fortune Global 500 & World's Most Admired Company EMPLOYEES 160 thousand+ DESIGNERS AND ENGINEERS 3 thousand~

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CUSTOMERS
1 thousand

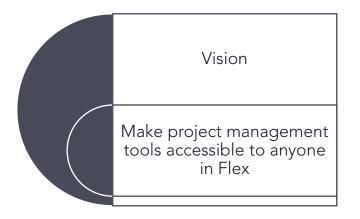
SUPPLIERS 16 thousand GLOBAL OPERATIONS **100+ facilities** 

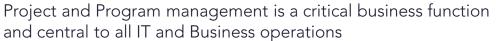
EXPERIENCE IN SUSTAINABILITY
Nearly 20 years

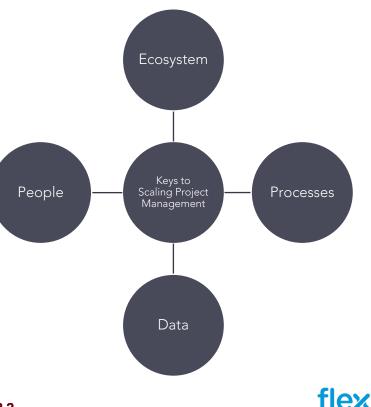




# Project and Program Management in Flex







# Ecosystem



 Some key stakeholders prefer Self Service
 Make sure you consolidate data from different sources  Providing reports / Dashboards / KPI's is essential
 Deliver reports to support key processes

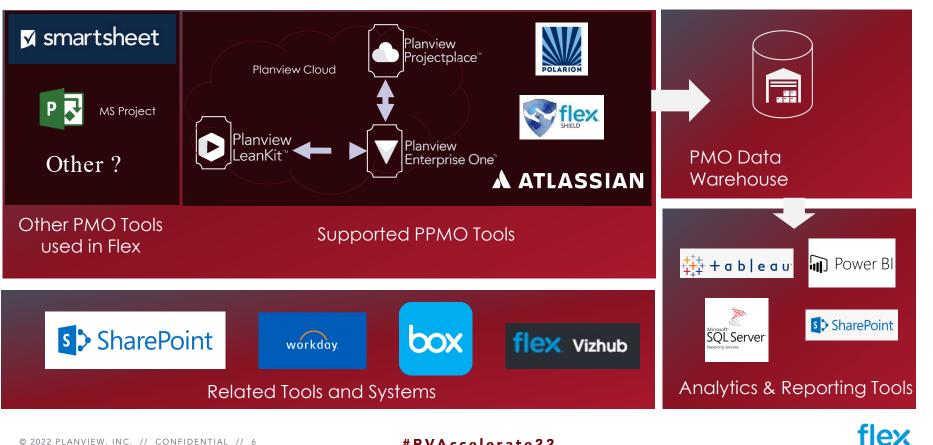




Resources



# Scaling your Ecosystem



## People

### The Project Manager Maturity Continuum

**#PVAccelerate22** 

- Simple projects
- Need to report status to management
- Typically action based project management
- Needs to minimize project management time
- Need ease of use
- Need to learn tools quickly
- May not understand all project management concepts

- Simple to complex projects
- Need to report status to management
- Schedule is important
- Spends significant time managing projects
- Ease of use helps but can handle more complex systems
- Will invest time to learn tools
- May need resource management and budgeting
- Understand project management concepts





Mature



Growing





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Mature

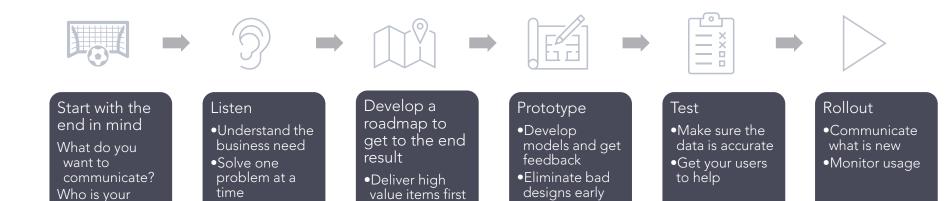


Data

target

audience?





•Deliver

iteratively



# Automotive One-Pager

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## Process

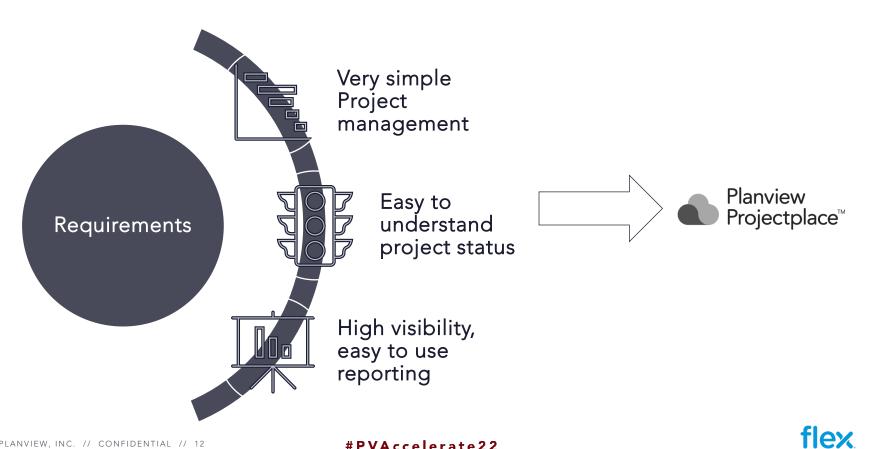
No tools will overcome bad processes or lack of process Invest in training all Project Management contributors in your processes

Develop metrics that indicate process alignment

Processes are not sacred. Change them if needed Flex supports both agile and waterfall processes



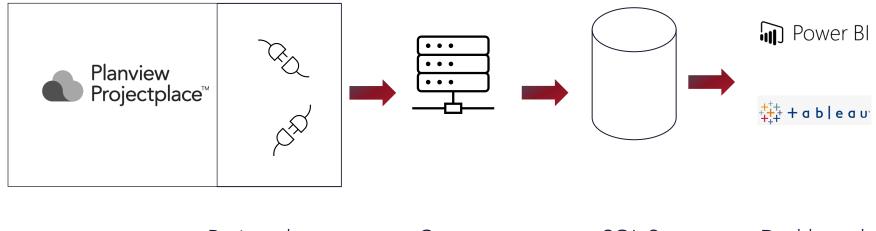
# The Story Of Flex HR



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# Building a Projectplace Data Warehouse



Projectplace	Custom	SQL Server	Dashboard
APIs	Application		Tools



# HR Dashboard

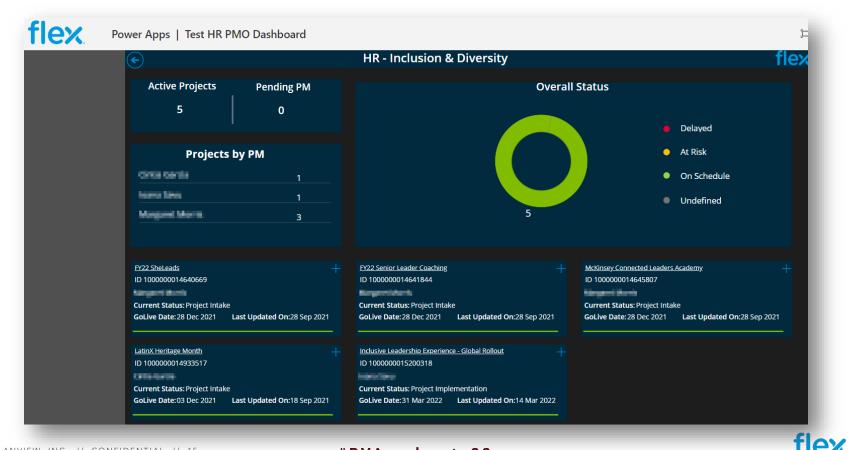
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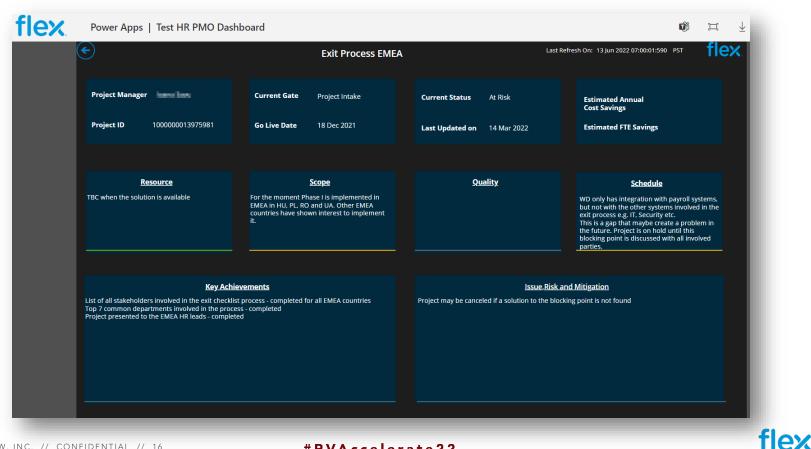
# HR Dashboard



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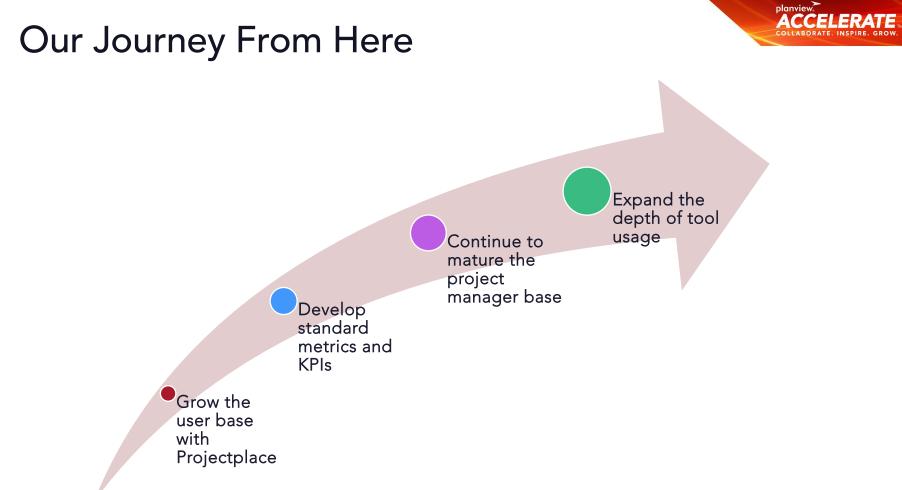
COLLABORATE, INSPIRE

# **HR** Dashboard



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# **Business Value**

### Value of PMO Tools

- Project Visibility
- Budget Control
- Labor Capitalization
- Integration with financial and HR systems
- Resource management

### Value of Scaling

- Small team
- Ability to react quickly
- Well defines processes
- Management support



# What We Have Learned



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September 13-14, 2022

# Thank you!

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