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September 13-14, 2022

Building a Scalable Project Management Ecosystem

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OUR VISION

Be the most trusted global technology, supply chain, and manufacturing solutions partner to improve the world.

OUR MISSION

- Provide a safe environment with growth opportunities for our employees to prosper.
- Leverage our global supply chain know-how to minimize risk and complexity for our customers.
- Use our manufacturing expertise to make products that contribute positively to the world.
- Steward sustainable manufacturing and operations practices to minimize environmental impact.
- Deliver consistent results and increased value to our shareholders.

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Our Foundational Strength

REVENUE

$26 billion+

2021 RANKINGS

Fortune Global 500 & World's Most Admired Company

EMPLOYEES

160 thousand+

DESIGNERS AND ENGINEERS

3 thousand~

CUSTOMERS

1 thousand

SUPPLIERS

16 thousand

GLOBAL OPERATIONS

100+ facilities

EXPERIENCE IN SUSTAINABILITY

Nearly 20 years

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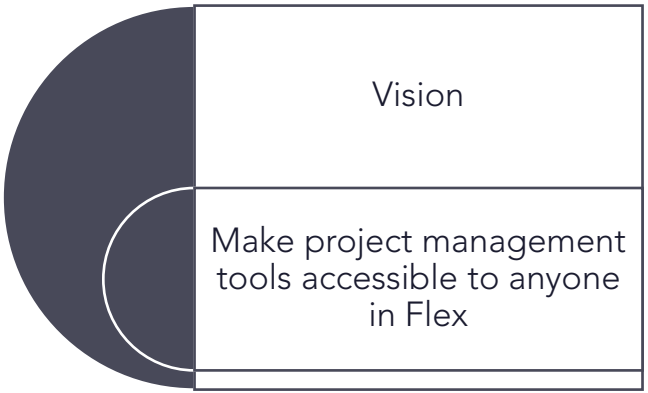
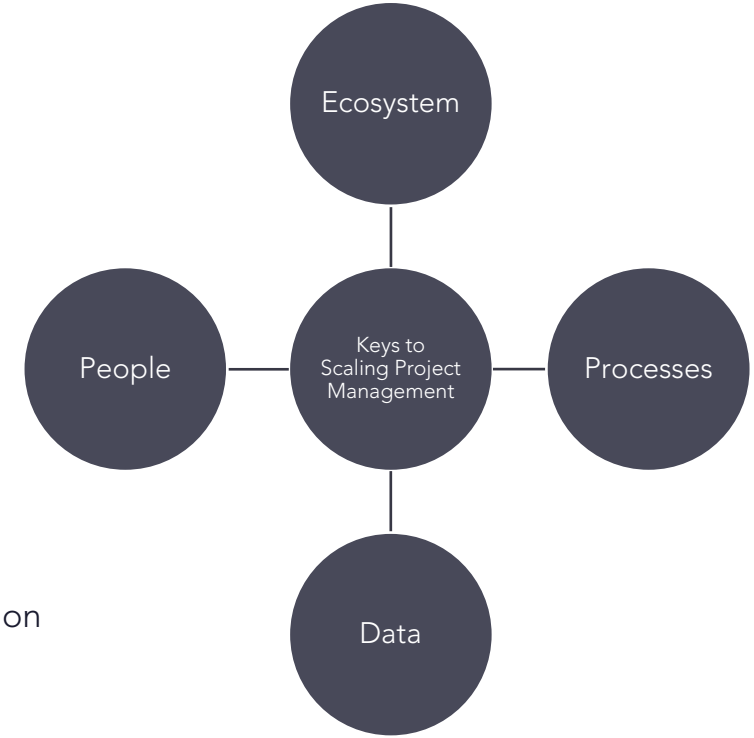
Project and Program Management in Flex





Project and Program management is a critical business function and central to all IT and Business operations

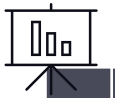
Ecosystem

Integration

- Ensure your systems integrate with core systems
- Financial, Human Resources

Data

- Some key stakeholders prefer Self Service
- Make sure you consolidate data from different sources



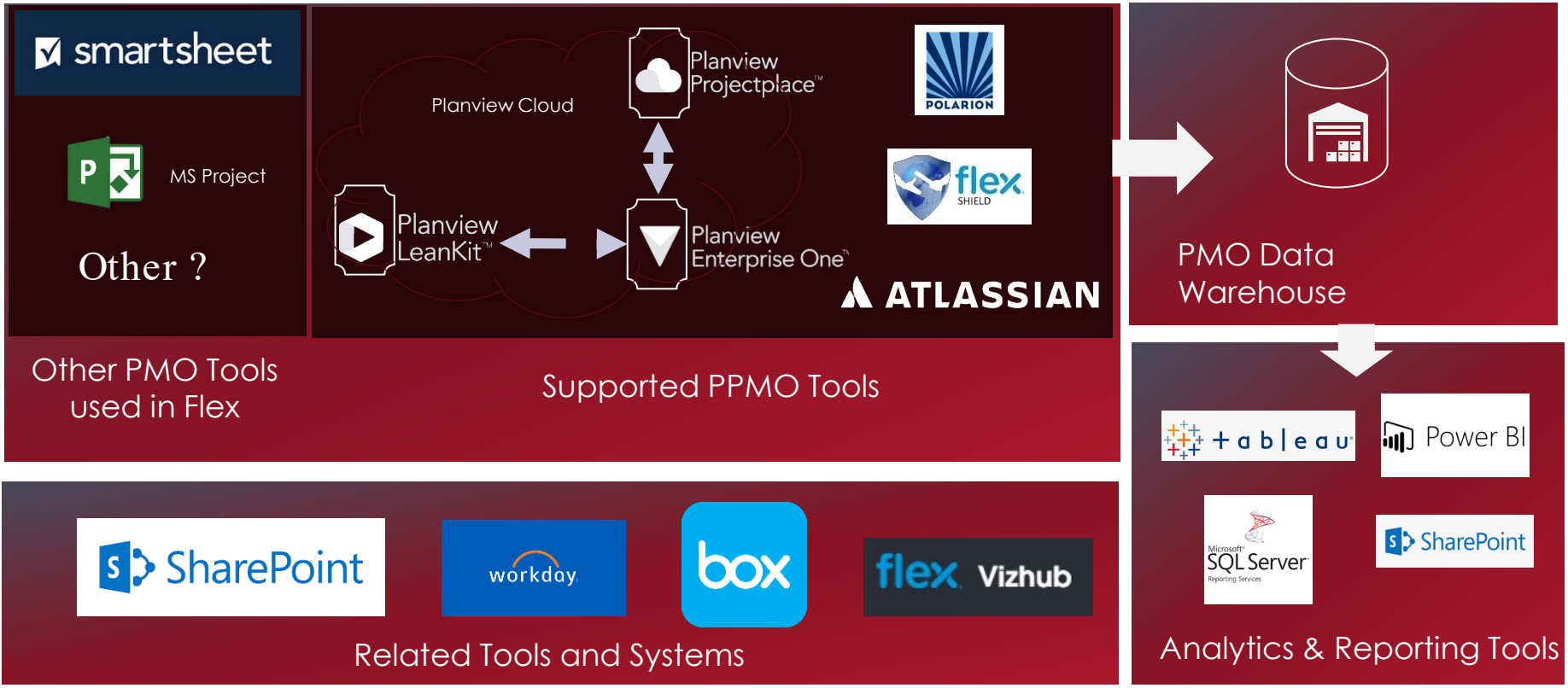
Reporting

- Providing reports / Dashboards / KPI's is essential
- Deliver reports to support key processes

Multiple Tools

- If needed, leverage multiple tools
- This can support varying user maturity levels

Scaling your Ecosystem



People

Growing

Mature

The Project Manager Maturity Continuum

- Simple projects
- Need to report status to management
- Typically action based project management
- Needs to minimize project management time
- Need ease of use
- Need to learn tools quickly
- May not understand all project management concepts

- Simple to complex projects
- Need to report status to management
- Schedule is important
- Spends significant time managing projects
- Ease of use helps but can handle more complex systems
- Will invest time to learn tools
- May need resource management and budgeting
- Understand project management concepts

How to scale your Project Managers

Growing

Mature

Planview Projectplace™

Planview Enterprise One™

Data

Start with the end in mind

What do you want to communicate?

Who is your target audience?

Listen

- Understand the business need
- Solve one problem at a time

Develop a roadmap to get to the end result

- Deliver high value items first
- Deliver iteratively

Prototype

- Develop models and get feedback
- Eliminate bad designs early

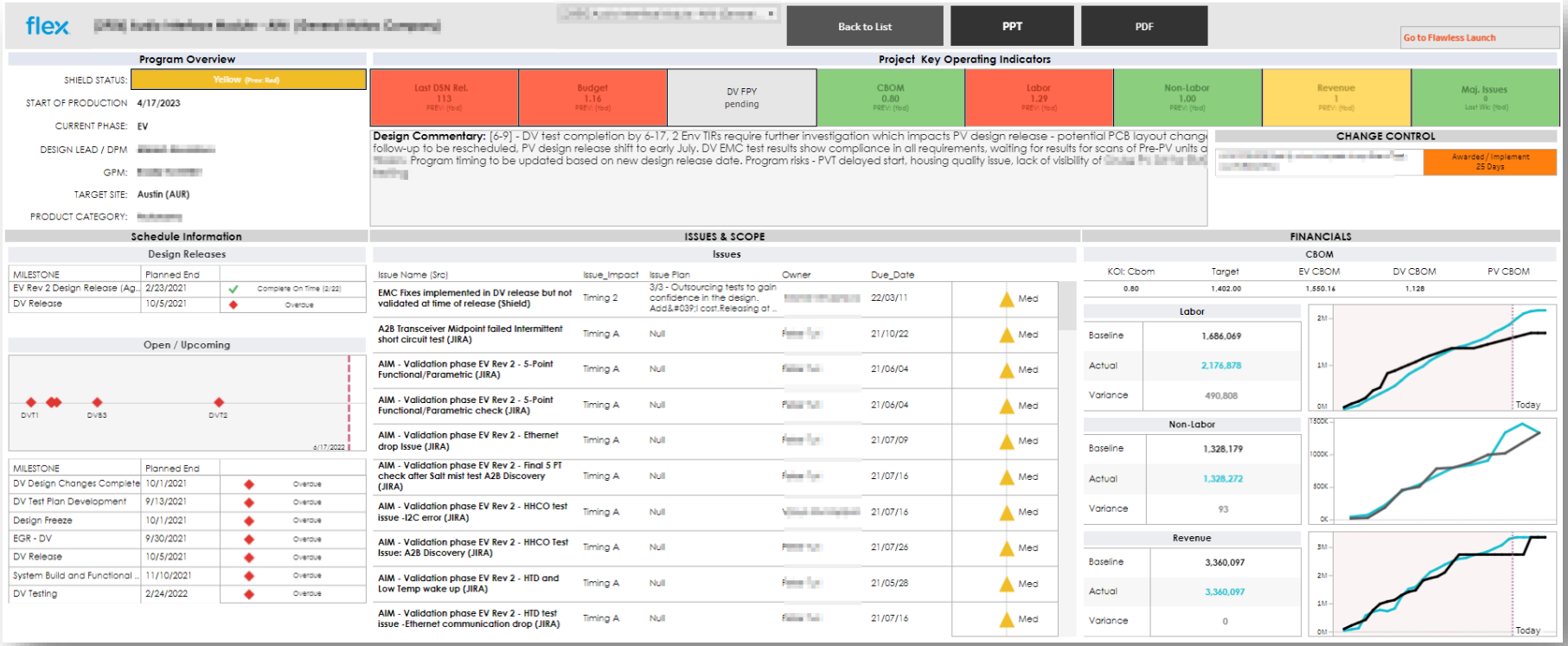
Test

- Make sure the data is accurate
- Get your users to help

Rollout

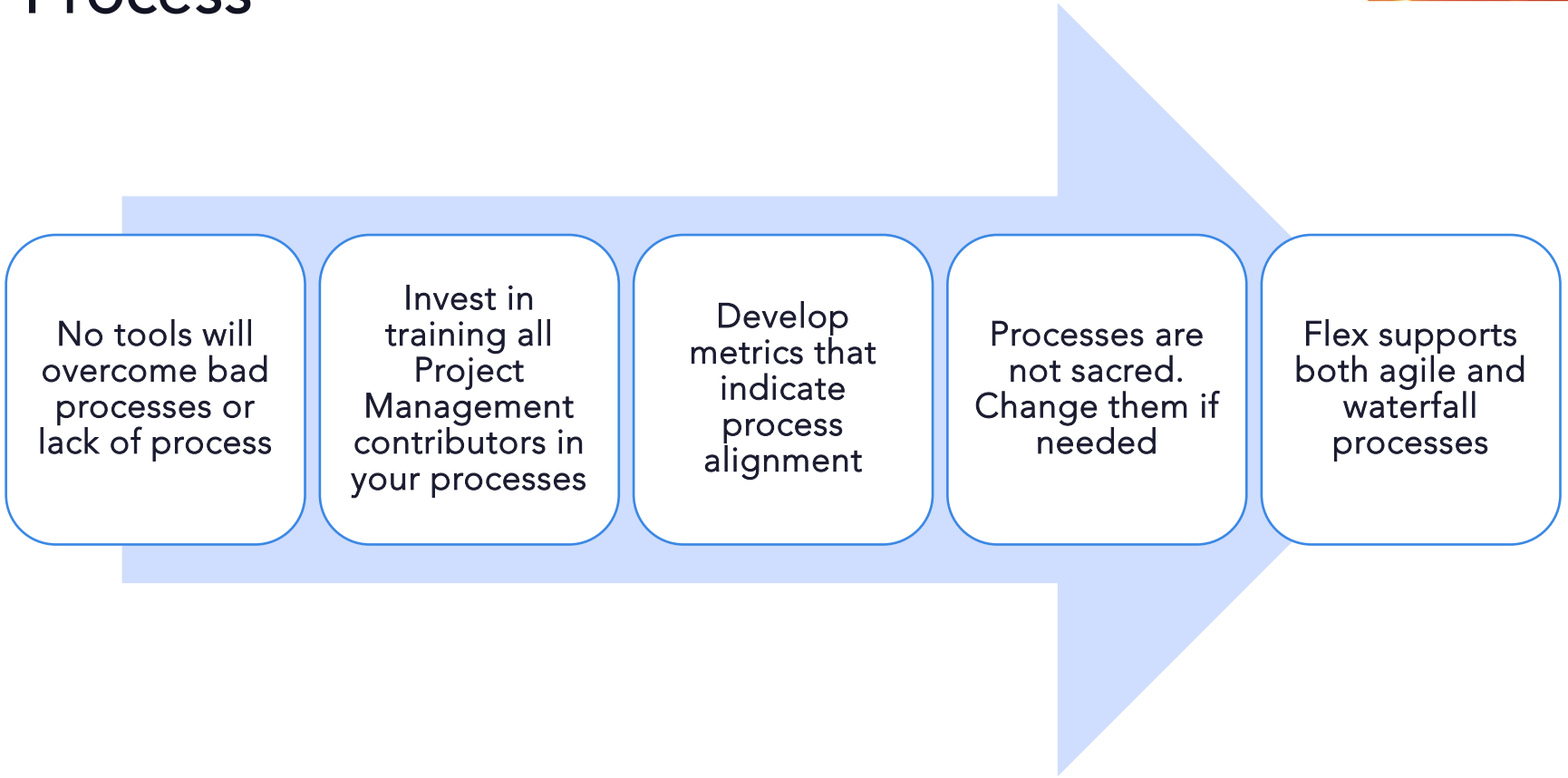
- Communicate what is new
- Monitor usage

Automotive One-Pager

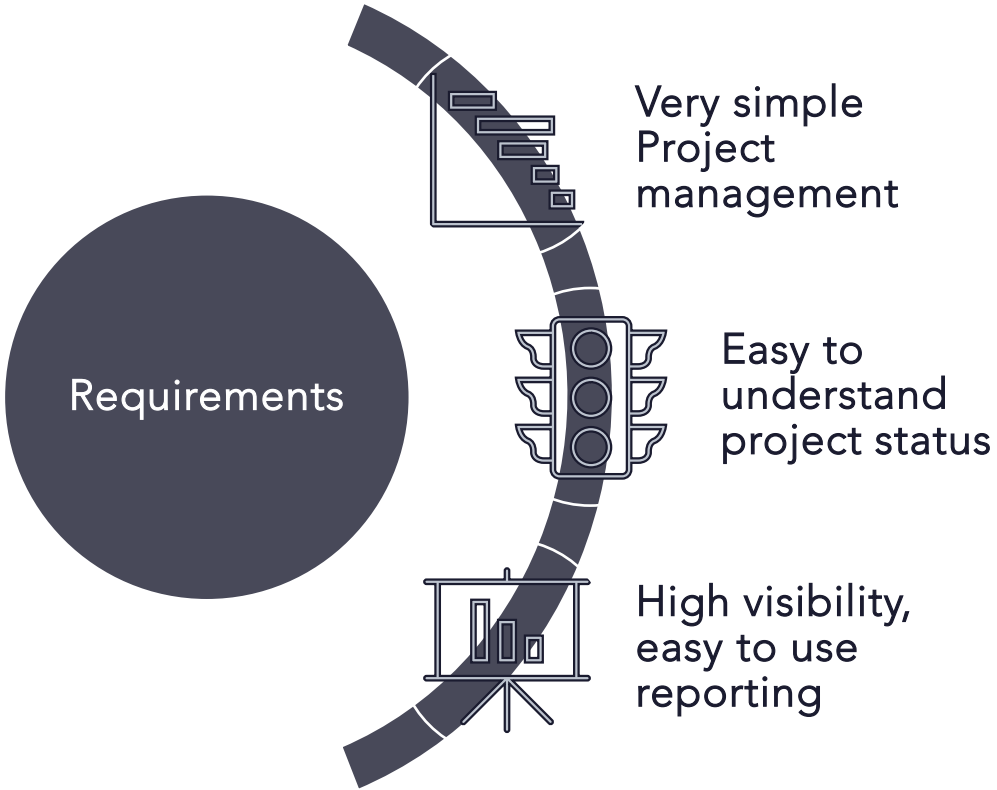


#PVAccelerate22

Process

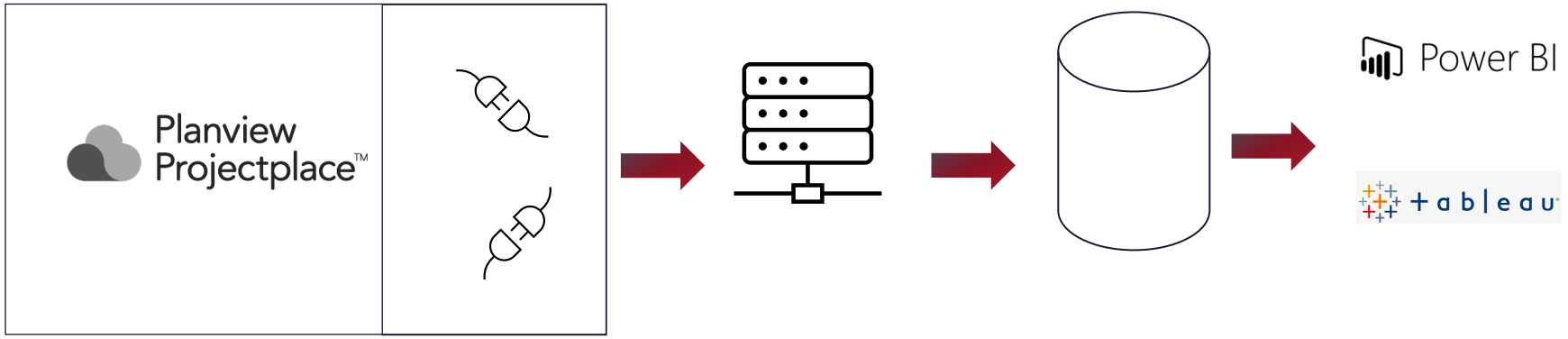

No tools will overcome bad processes or lack of process
Invest in training all Project Management contributors in your processes
Develop metrics that indicate process alignment
Processes are not sacred. Change them if needed
Flex supports both agile and waterfall processes

The Story Of Flex HR



Planview Projectplace™

Building a Projectplace Data Warehouse



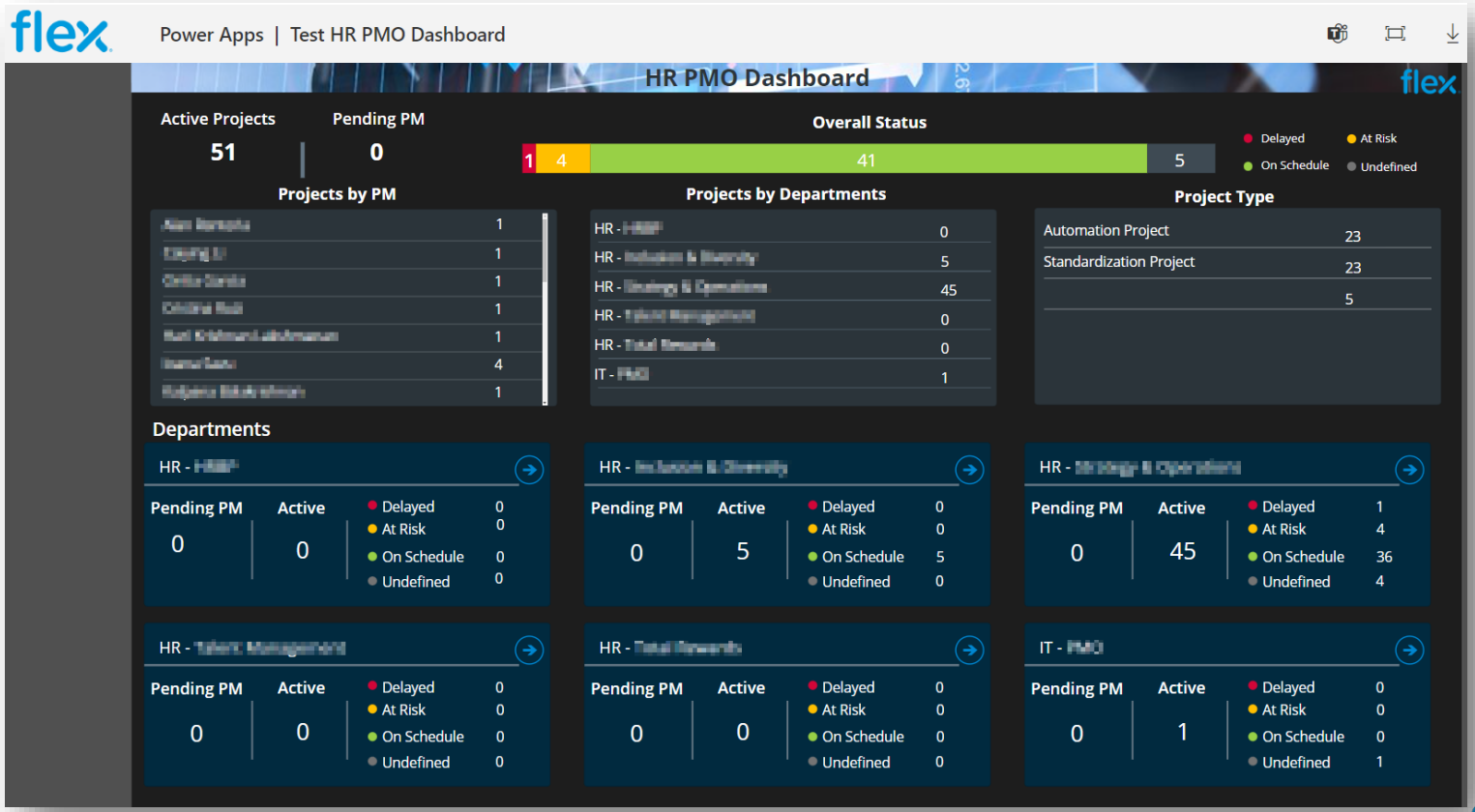
Projectplace APIs

Custom Application

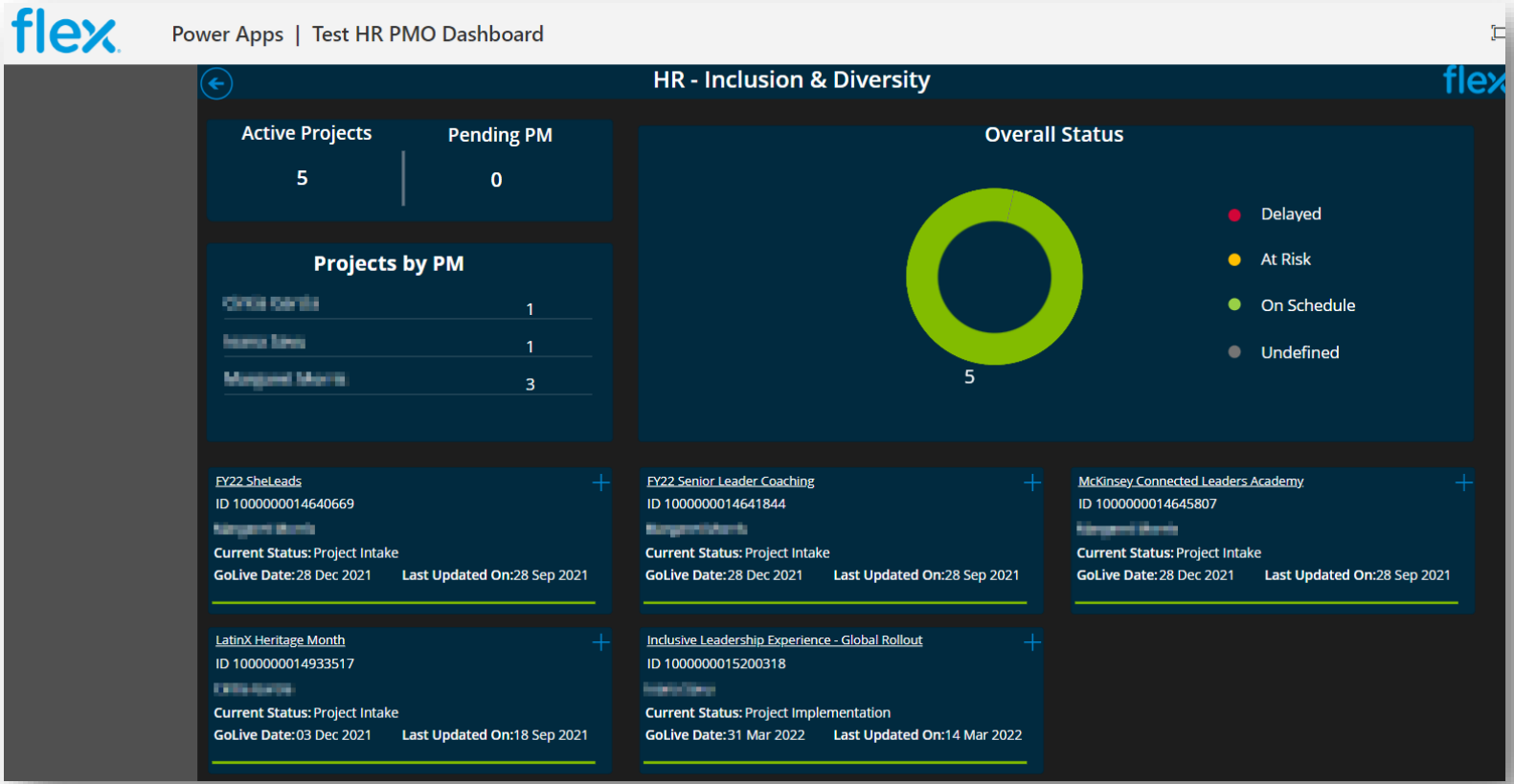
SQL Server

Dashboard Tools

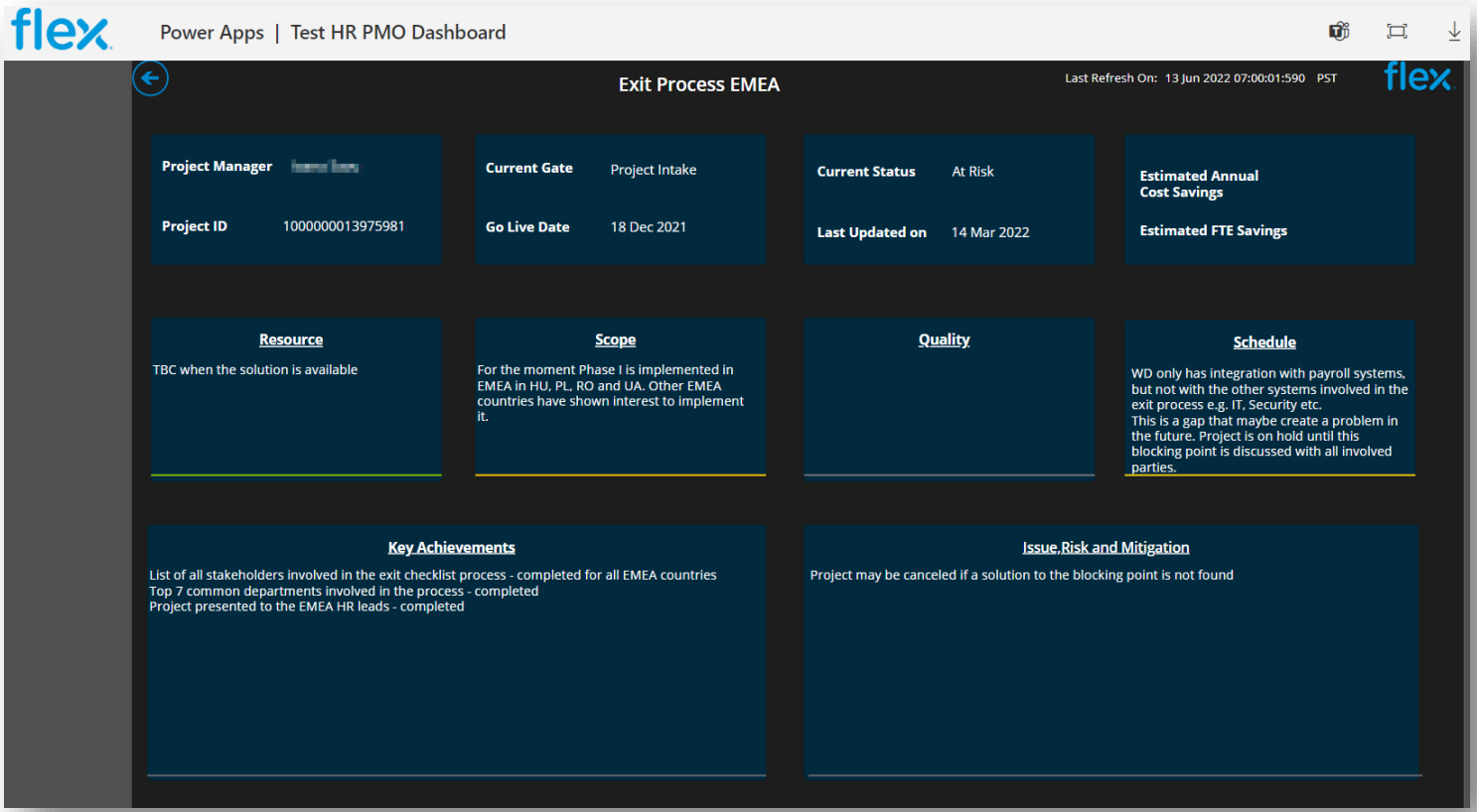
HR Dashboard



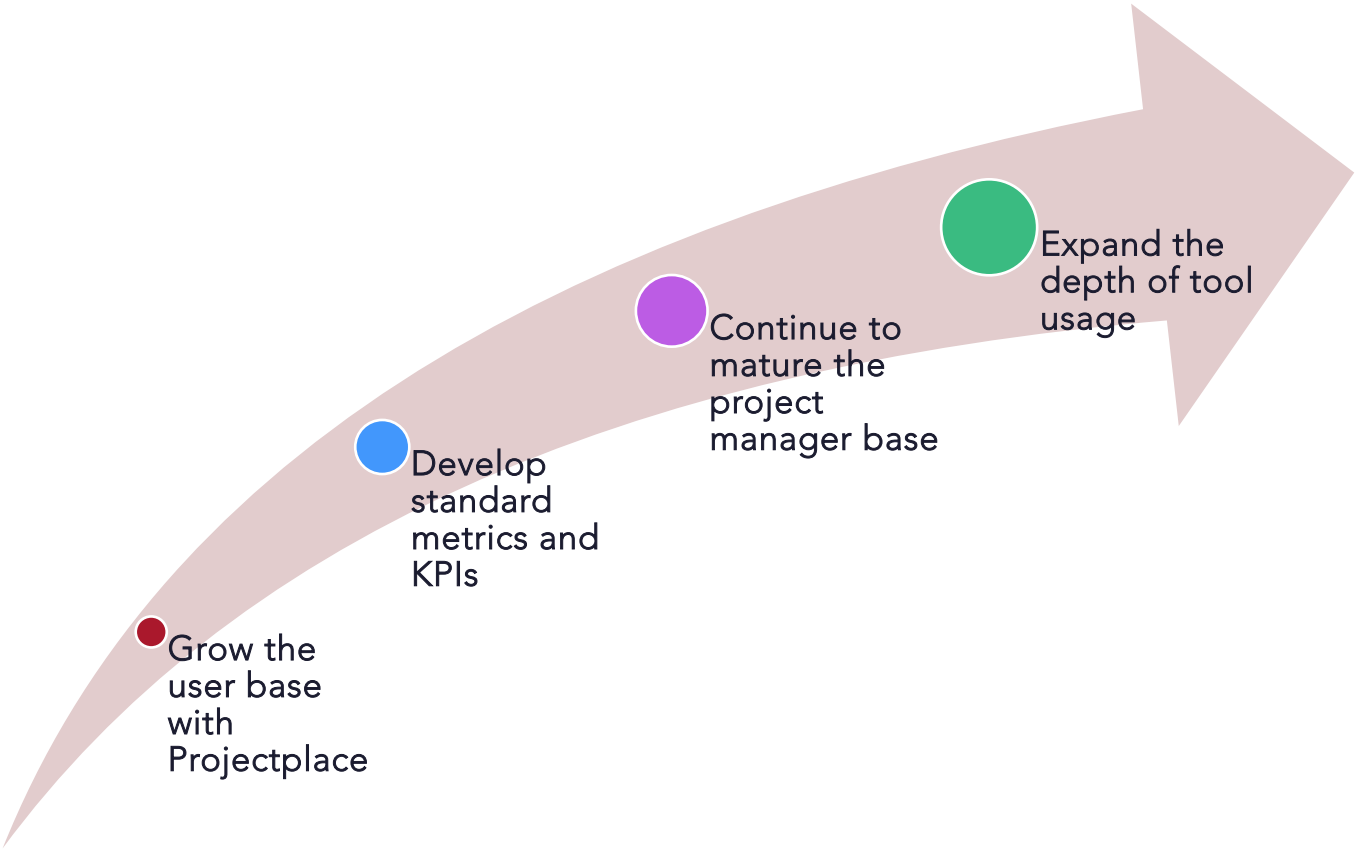
HR Dashboard



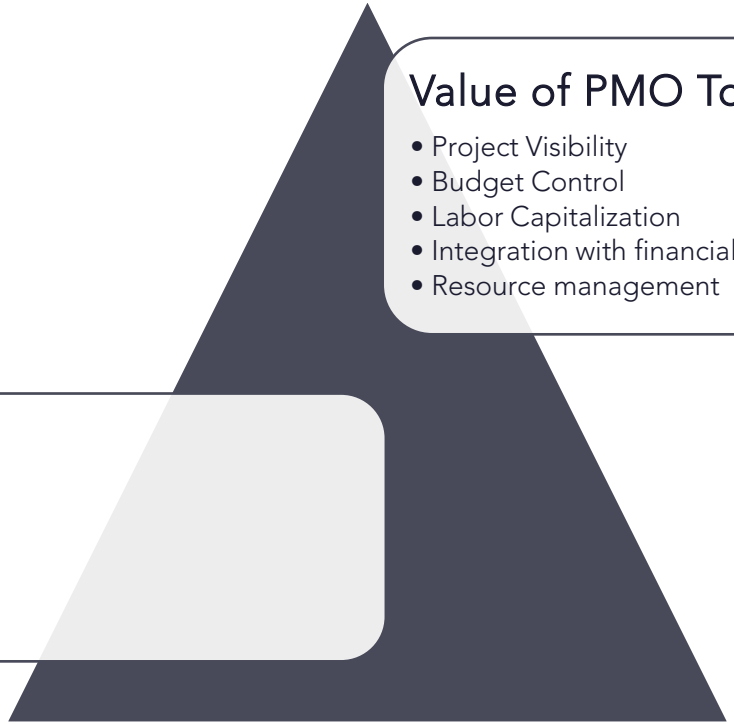
HR Dashboard



Our Journey From Here



Business Value



Value of PMO Tools

- Project Visibility
- Budget Control
- Labor Capitalization
- Integration with financial and HR systems
- Resource management

Value of Scaling

- Small team
- Ability to react quickly
- Well defines processes
- Management support

What We Have Learned

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Thank you!

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