



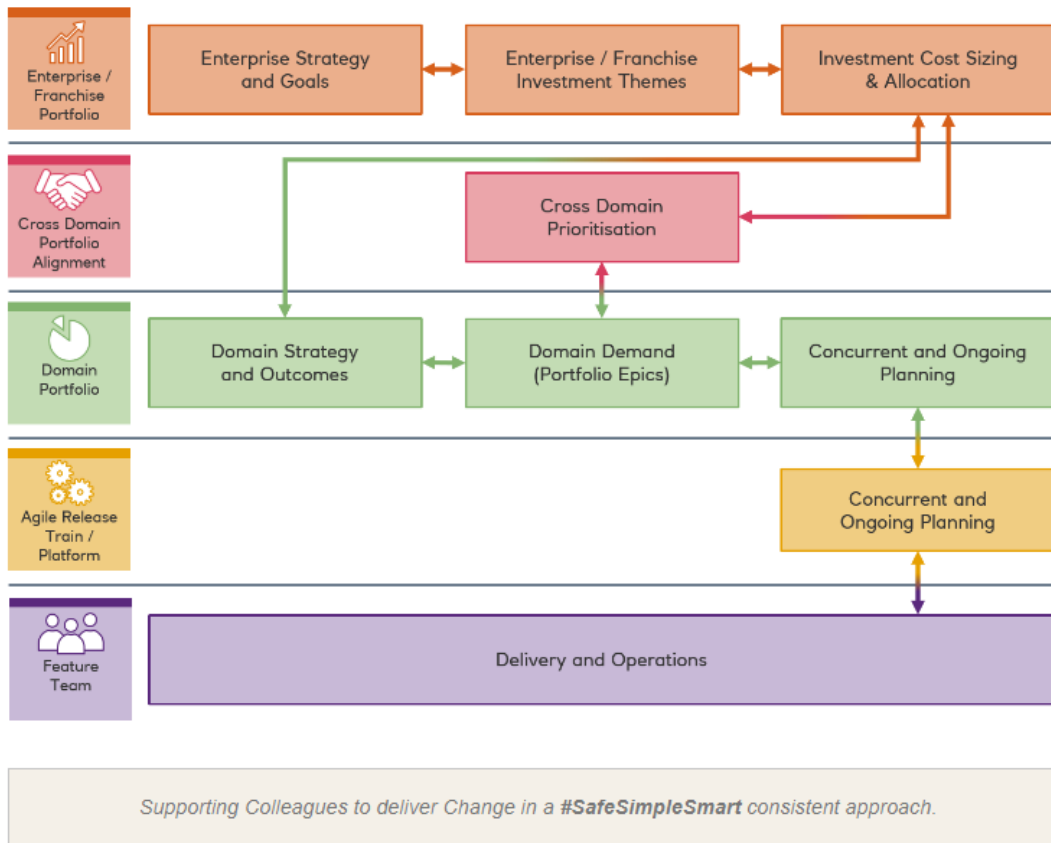
September 13-14, 2022

# Strategic Portfolio Management & Enterprise Agility

Steve Marjot | Head of Change Centre of Excellence  
NatWest Group



# Our Pattern for the Flow of Work



# 4 Pillars to Strategic Portfolio Management



1

Understanding the Golden thread

2

Outcome Based Funding

3

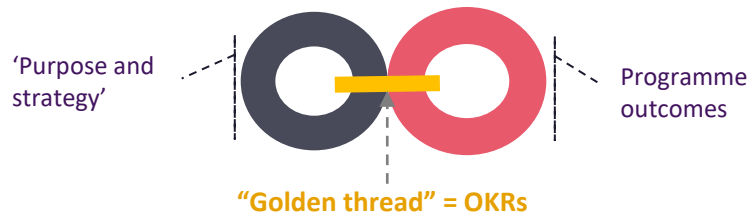
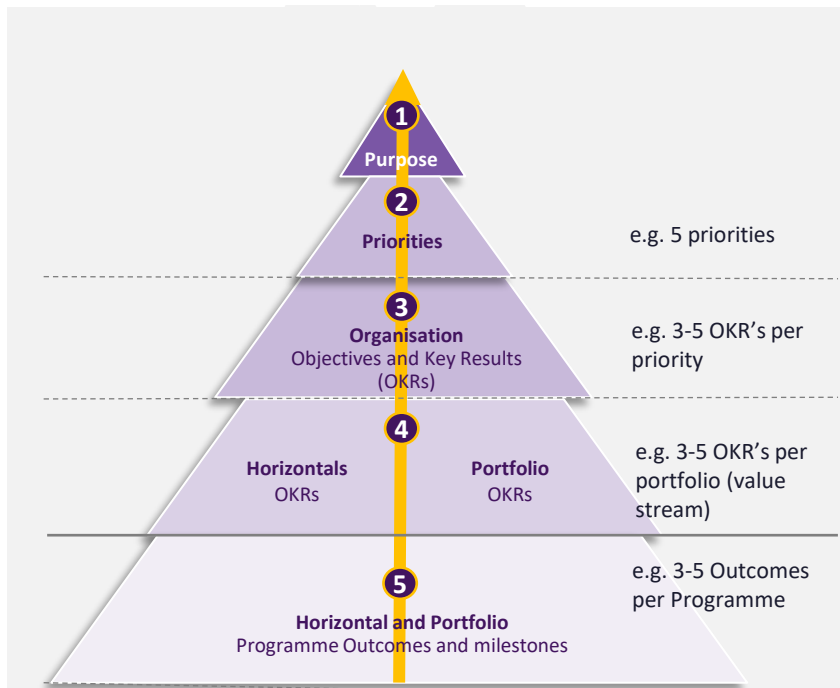
Lean Portfolio Management in Practice

4

Architect for the Future

# Understand the Golden Thread

The organisation's purpose and strategy guide our key business priorities which direct the Objectives and Key Results (OKRs) which then guide portfolio and horizontal OKRs. The 'golden thread' links our 'purpose and strategy' with 'what we choose to invest and deliver'

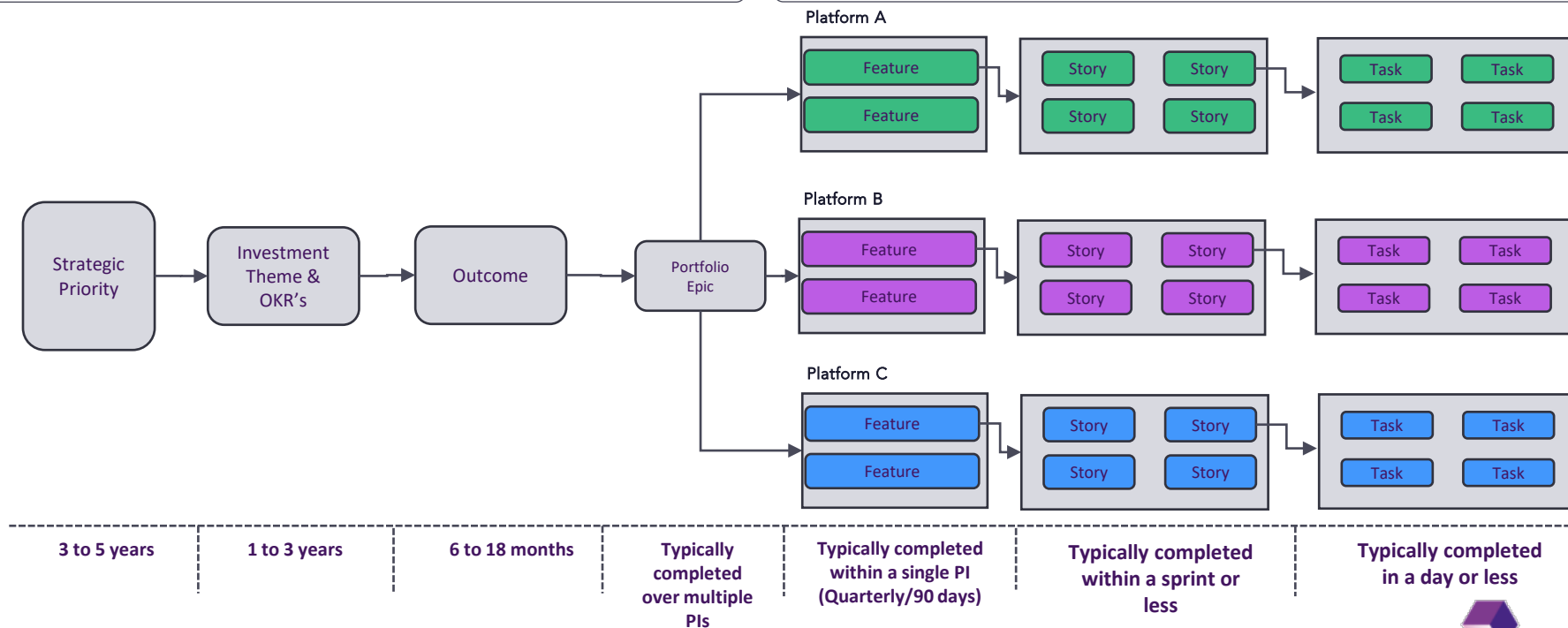


- **Objectives and Key Results (OKR's)** is a collaborative planning and goal setting technique used at the Enterprise and Portfolio level to define ambitious investment goals and the measurable steps needed to achieve them
- **Outcomes** are the delivery results of funded programmes and they contribute to at least one OKR and are recorded in Planview
- **Golden Thread Framework** explains how we link our purpose and strategy with our change initiatives and can be used to help teams understand their contribution

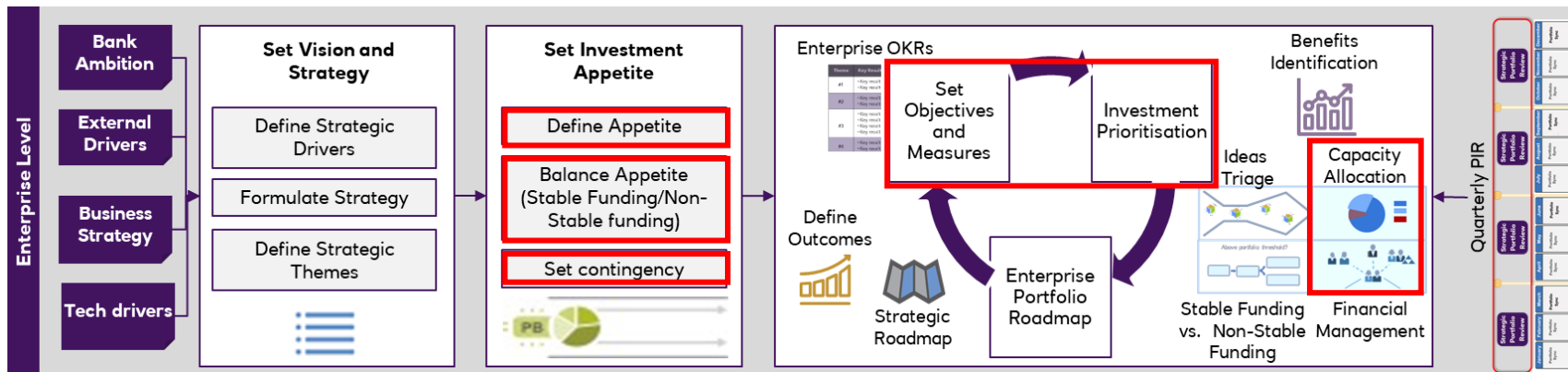
# Understand the Golden Thread

## Portfolio level

## Release Train/Platform Team level



# Outcome Based Funding



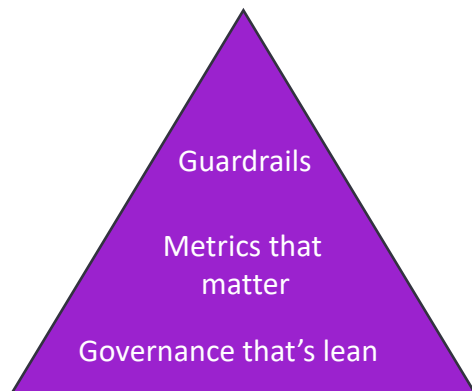
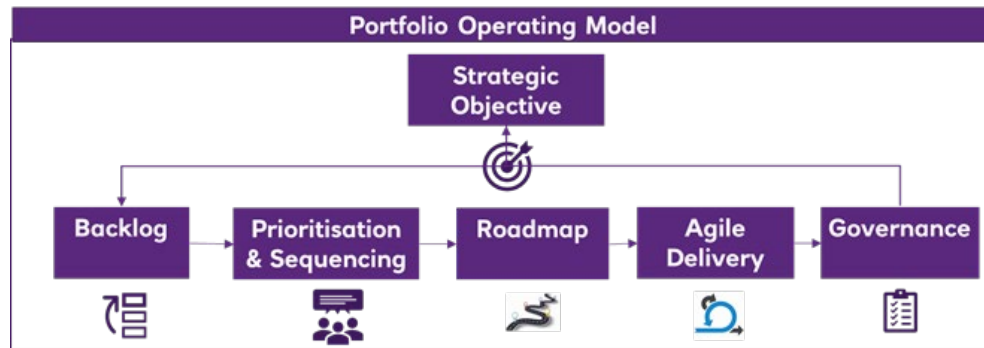
## What is Outcome based Funding?



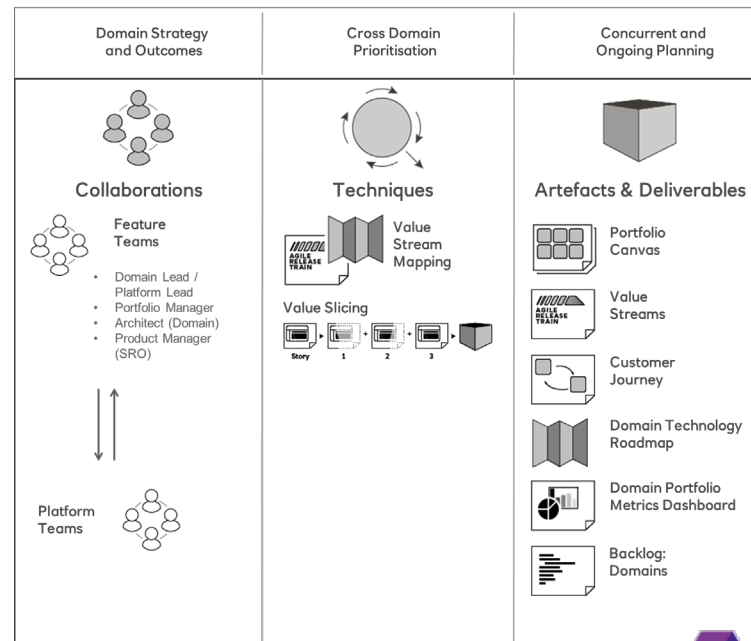
- The provision of a fixed budget over an agreed period of time for an agreed set of returns
- Outcome based funding is aligned to a 'value stream' e.g. a customer journey or a shared capability (e.g. digital, data)
- Using historical data and future forecasting we can identify stable and persistent demand for relatively smaller and incremental change
- There is a shift from project based demand management to funding long lived portfolios with a more persistent and efficient workforce focused on outcomes
- Accelerating the route to value with focus on outcomes not work and on doing more with less

# Lean Portfolio Management In Practice

## Techniques and Collaborations



## Domain Portfolio



# Architect for the Future – Trust Work Decisioning

## Technology Roadmaps:

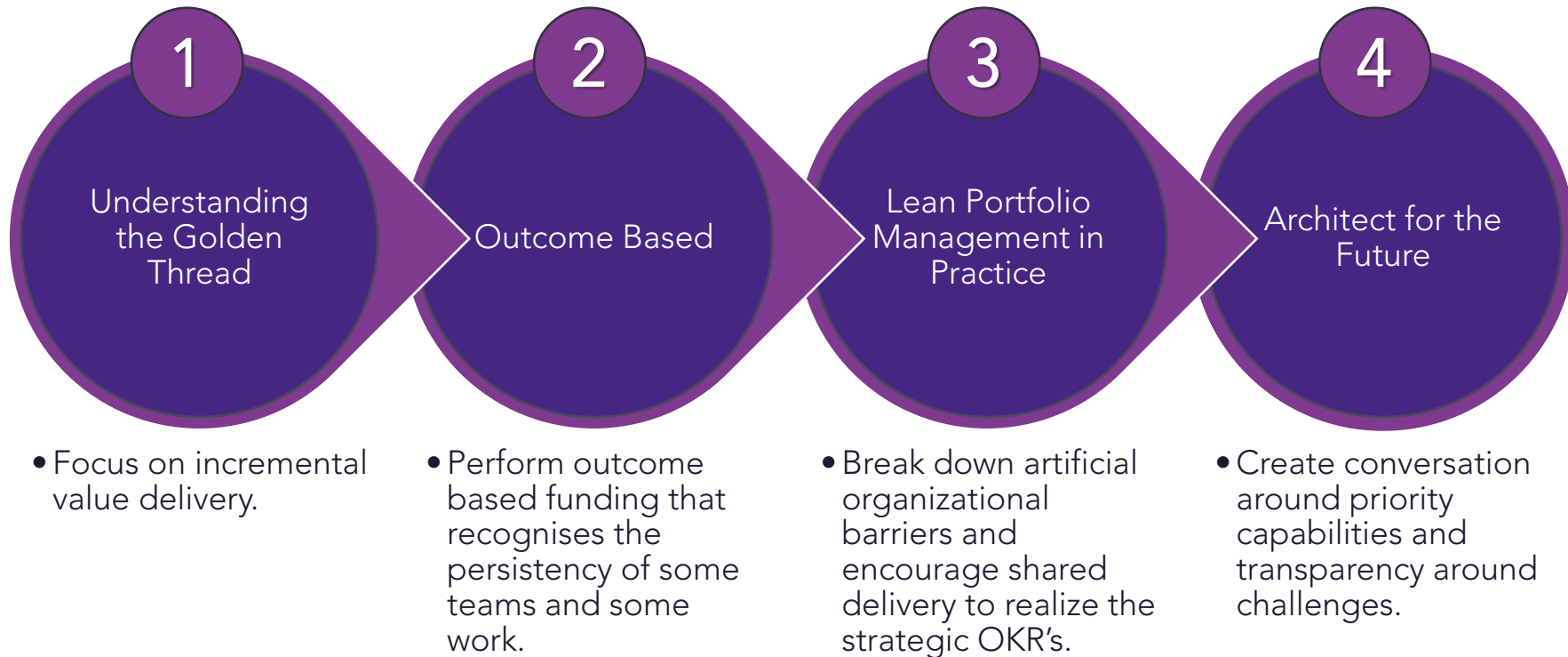
- Purpose and scope
- Vision and strategy
- Architecture
- Cost performance

## Big Room Planning:

- Portfolio interlocks
- Constraints
- Risks
- Accelerated leadership decisioning
- Strategy driven roadmaps



# Take-Aways



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September 13-14, 2022

# Thank you!

Questions

